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19 May 1959

Director of Training

Plans and Policy Staff

Notes on Weekly Meeting with 25X1A9a [redacted]

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1. I began with asking [redacted] if [redacted] was still around. This led [redacted] to discuss the problems attendant to having high level deep cover men in a country with possibly more personal stature than the Chief of Station. It seems [redacted] the Chief of Station, [redacted] and [redacted] have had some sort of differences. [redacted] said there was some talk about using [redacted] to organize the Latin American contingency task force. 25X1A6a 25X1A9a 25X1A9a 25X1A9a

2. Colonel White returned on Monday and has not yet been fully briefed by his staff. [redacted] has had no opportunity to brief him yet. Gates Lloyd did have a session with him, but [redacted] does not know whether he has been brought up to date on the planning for [redacted] or not. You might like to brief Red on this in conjunction with your Wednesday luncheon. [redacted] had a number of papers on his desk on which he was waiting to brief Colonel White. One of these included the status of the personnel ceiling and selection-out procedures of the Agency. [redacted] says selection out has just about dried up. It has not proven as easy to develop cases on individuals as was originally thought, and personnel may be eliminated only by building up derogatory information. 25X1A9a 25X1A9a 25X1A6a 25X1A9a 25X1A9a

3. Our next year's personnel ceilings and appropriations are pretty well set. The Agency budget was approved by the Congressional Sub-committee last week. In conjunction with the budget hearings, they asked about twenty-two questions, some examples of which were:

Why are your expenditures in the Middle East lower this year than in previous years?

Several questions on our audit procedures and control of expenditure of confidential funds.

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Why is it necessary that you have such large contingency funds in reserve?

25X1A9a [redacted] felt that there was nothing in conjunction with these hearings that will specifically affect OTR.

4. In reading over our report to him, when he came to the portion on contingency task force he asked if OTR had been working on the 25X1A6a [redacted] task force. I told him as far as I knew this had not been discussed with our office. He said that the original plan had involved the concept 25X1A of [redacted] from all of the surrounding 25X1A6a 25X1C10a [redacted] the original plan [redacted] plan and stated he felt it was very ambitious. 25X1A9a It had made him think of a briefing he had received from Colonel Baird concerning similar operations in the old days which had almost destroyed OTR's instructional capabilities. [redacted] said that it seemed to him 25X1A9a that one of the first offices to be informed of any such program should be the Office of Training. I agreed wholeheartedly. Mr. [redacted] 25X1A9a suggests we might try to get hold of a copy of the [redacted] plan in order 25X1A6a to have some better appreciation of what [redacted] might be doing now. 25X1A9a I also might be able to talk to [redacted] and find out how he is proceeding 25X1A9a and perhaps sell the need for training lead time concept to him.

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5. I gave [redacted] our suggested contribution to the Support Bulletin, "Management's Self-Inflicted Wounds." He skimmed through it and seemed to enjoy it.

6. This led him to tell me that a new notice is coming out limiting promotion action to one grade advances. This particularly concerns GS-6, GS-8, and GS-10's. This paper was sitting on his desk and he pointed out that there were eight coordinations which had taken place after the paper was approved by the Career Council, and this paper had been handcarried from office to office by [redacted] 25X1A9a He regarded this as a waste of time and a reflection of unnecessary coordination by people concerned with their individual prerogatives and display of their personal power within the Agency. He stated the Audit Staff is unhappy with him because he has recently refused to send notices to them for coordination that do not pertain to the audit function.

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25X1A9a 7. [redacted] said he has had two visits from [redacted] The first time Brad came in, he was quite critical of OTR and the way it was administering its language program. Sometime after that visit, 25X1A9a I had a talk with [redacted] over the telephone and pointed out the PPS investigations indicated the area of criticism between LAS and 25X1A9a [redacted] as a two-way street. [redacted] has since gone back to [redacted] with the reamrk that some of the DD/P complaints about the Language and Area School were not well founded and that DD/P themselves need to sharpen up their pencils. 25X1A9a

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8. [redacted] is attending our OTR Orientation Course and then will go on leave and will report for duty with PPS on 1 June.

25X1A9a 9. [redacted] stated in his experience within DD/P he had found many of the Training Officers quite weak. He believes you need both a good Training Officer and the personal interest of the Division Chief in order to put across training in an area division.

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